

Base Financial Projections: Revenue Assumptions

Glenview School District 34

Revenue Items	Key Assumptions	Key Sensitivities/Notes
Property Taxes:		
FY17 = \$47M FY22 = \$55M Avg. annual increase = 3.2%	Inflation: use CPI; 2015 LY actual is 0.8%; 2016 LY actual is 0.7%; FY17-22: assume 2%	Downside risk: each 1% lower = \$500K; effect compounds each year
	New Property added each Levy Year: 2016=\$17.5M (est); 2017=\$18.5M (rec); 2018-19=\$20M; 2020-22=\$22M	Each \$5M increase in new additions = \$149K
	Property Tax Collection Rate: 98.8% each year	Each 0.1% uncollected = \$50K FY17 currently behind on fall tax collection
	Corporate Personal Property Replacement Tax (CPPRT): FY16 \$634K (actual), FY17-18 assume fairly flat (\$0.6M/yr), FY19-22 increase by 2%	Upside potential of \$10K-20K per year; Flat due to current economic conditions

See Exhibits 3 and 8 for CPI, EAV and new property trends.

TIF Make Whole Payments:		
FY17 = \$7.3M FY22 = \$5.2M Avg. decrease = 5.8% per year	The Glen TIF: declines from \$7.3M in FY2017 to \$5.2M in FY2022 due to declining enrollment in The Glen.	If not extended, The Glen TIF sunsets in tax year 2021; effects part of FY2024.
	Waukegan/Golf TIF (impact fees): FY16 \$325K (actual); FY17 \$325K (est budget), FY18-22 flat \$325K per year.	Small upside potential as recent revenue has been higher than budgeted estimates; additional study to follow.

See Exhibits 4 and 5.1/5.2 for The Glen and enrollment trends.

Base Financial Projections: Revenue Assumptions

Glenview School District 34

Revenue Items	Key Assumptions	Key Sensitivities/Notes
Student Fees and Other Local Revenue:		
FY17 = \$3.6M FY22 = \$3.8M	Minor fee increases	No sensitivity analysis was performed
Investment Income:		
FY17 = \$0.5M FY22 = \$0.5M	Assume 1% rate of return (recommended)	Each 0.1% increase in rates = \$46K
General State Aid:		
FY17 = \$2.1M FY22 = \$1.8M Avg. decrease = 3.3% per year	FY16 = 92% proration; assume 100% for FY17 as state removed proration and FY18-22 = 95%, no formula change; decline driven by drop in enrollment.	Each 1% proration = \$25K; major contingency due to potential formula changes
State Mandated Categoricals:		
FY17 = \$2.2M (est budget) FY18-22 = \$2.2M (projected)	FY16 = \$1.9M (actual), FY17 = \$2.2M (est budget) and based on updated information; projection is flat through FY22.	Could be impacted by the possible cut in state aid
Federal Revenue:		
FY17 = \$2.5M (est budget) FY18-22 = \$2.5M (projected)	FY16 = \$2.7M (actual), based on updated information slight decrease in FY17 = \$2.5M (est budget) and projected flat through FY22.	FY17 Title III enrollment numbers drive allocation

See Exhibits 6 and 7 for GSA and enrollment trends and projections.

Base Financial Projections: Expenditure Assumptions

Glenview School District 34

Expenditure Items	Key Assumptions	Key Sensitivities/Notes
Salaries:		
<p>FY17 = \$41.8M</p> <p>FY22 = \$44.6M</p> <p>Avg. annual increase = 1.3%</p>	<p>Labor contract: Certified staff: recv'd flat \$ amt for FY17 = \$2,444, FY18-19 = \$1,352; FY20-22 outside of current contract, assumed 2% overall increase.</p> <p>Classified staff: FY17 = in negotiations (projected at 2%) current contract states CPI with min floor of 1.5%.</p>	<p>Major impact if CPI falls below 1.5% "floor"; each 1% = \$410K net; effect compounds each year</p>
	<p>Experience mix: teacher retirements over next 5 years will reduce salary costs</p>	<p>Retirements on the horizon (potential savings):</p> <p>*FY17 = \$397K * all figures are budgeted, not necessarily actuals</p> <p>*FY18 = \$369K</p> <p>*FY19 = \$955K</p> <p>*FY20 = \$125K</p>
	<p>No change in key ratios: student/teacher (Primary = 15:1, Intermediate = 17:1, Middle = 17:1); teacher/support (2:1); teacher/admin (18:1)</p>	<p>Any change in staffing projections are tied to declining GenEd enrollment.</p>
	<p>Student Enrollment: projected decline (1-2% per year) will reduce GenEd costs, but will offset by Special Ed and ELL increases</p>	<p>General Ed: each 0.5% decline in enrollment = \$79K (not including Special Ed or ELL)</p>

See Exhibits 5.1 and 5.2 for enrollment trends and projections.

Base Financial Projections: Expenditure Assumptions

Glenview School District 34

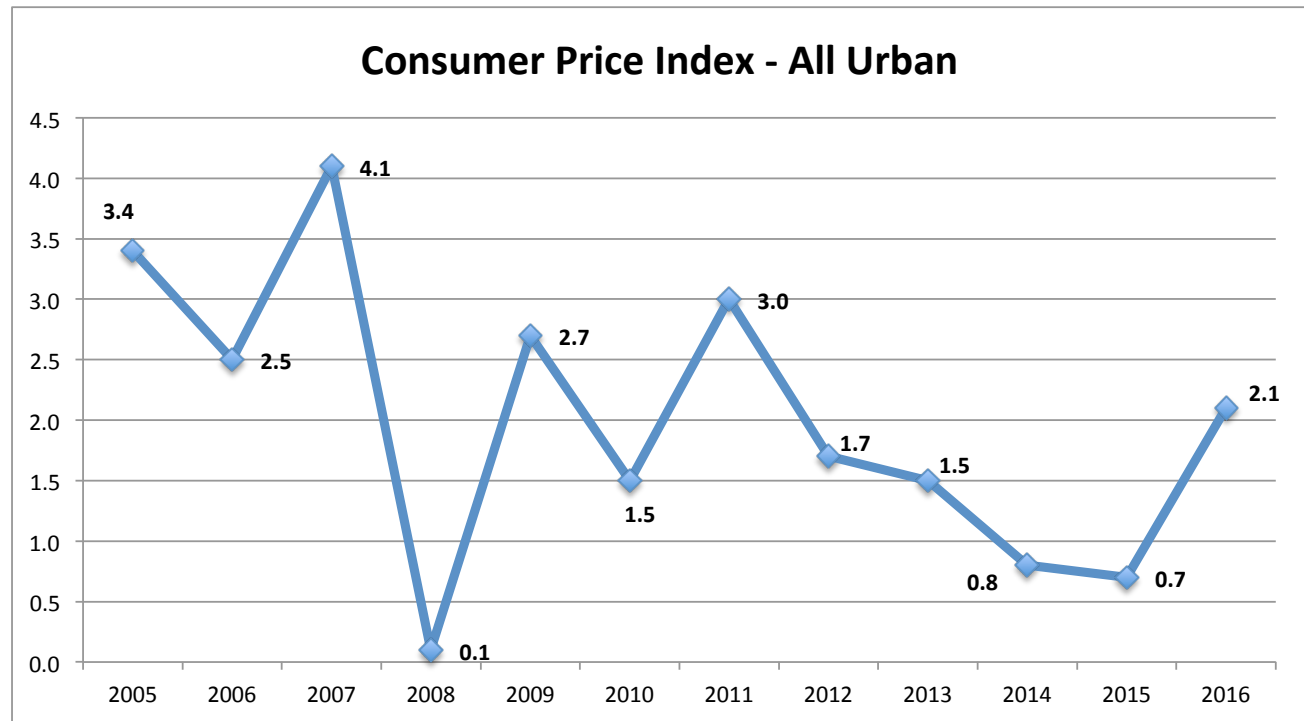
Expenditure Items	Key Assumptions	Key Sensitivities/Notes
Benefits:		
FY17 = \$8.8M FY22 = \$12.1M Avg. annual increase = 6.6%	PPO/HMO Plan Costs: CY17=PPO +8%, HMO +.4%, Dental -13.5%; CY18-22, assume total combined increase of 18%	Risk that health costs will rise faster than projected %; CY average = 9.4%, each additional 1% = about \$60K
	Possible "Cadillac Tax" deferred to 2022	Plan changes have been made to avoid additional tax, currently reduced annual PCORI fee by moving to PPO-C by \$10-13K in FY20-22
	IMRF/TRS Pension Plan Costs: assume 2-3% increase/year	Major contingency due to potential TRS cost shift, net effect presented as part of the Alternative Combined Scenario
All Other (purchased services, supplies, materials, capital outlay, etc.):		
FY17 = \$15.7M FY22 = \$17.3M Avg. annual increase = 2%	Assume CPI increases (2%), relatively flat	No sensitivity analysis performed

Consumer Price Index (CPI)

Historic Actuals and Projected Assumptions

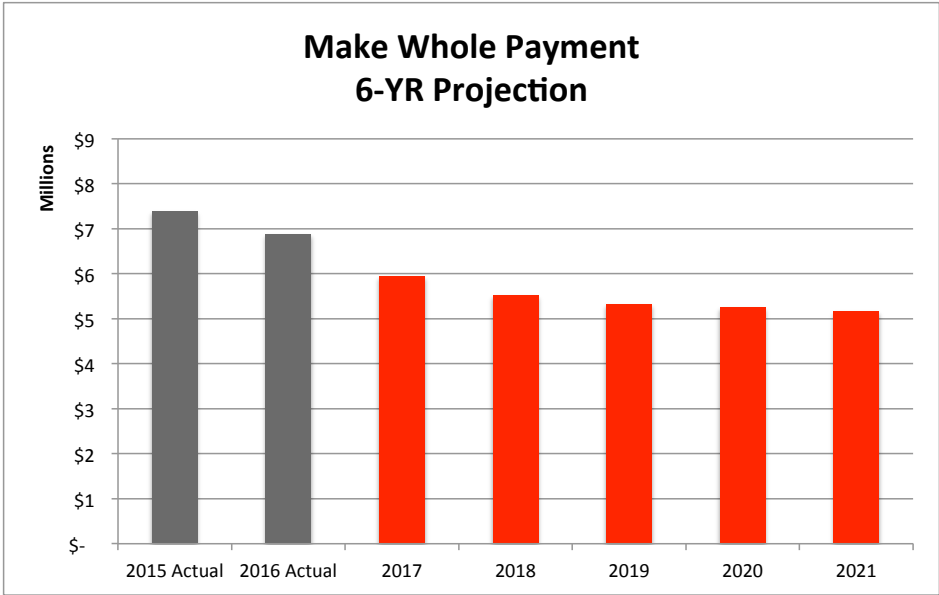
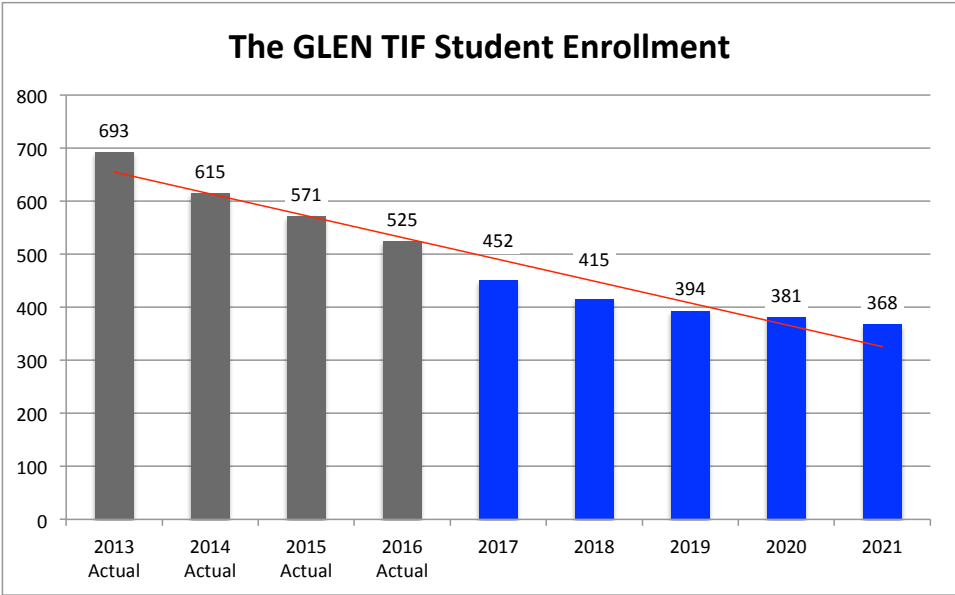
Calendar Year	CPI-U
2005	3.4
2006	2.5
2007	4.1
2008	0.1
2009	2.7
2010	1.5
2011	3.0
2012	1.7
2013	1.5
2014	0.8
2015	0.7
2016	2.1
2017	2.0
2018	2.0
2019	2.0
2020	2.0
2021	2.0

3 Year Avg.	2.1
5 Year Avg.	2.2
10 Year Avg.	2.5



The GLEN TIF - "Make Whole Payment"

Glenview School District 34



Historic and Projected Student Enrollment

Glenview School District 34

Glenview School District #34														
Historical Enrollment														
	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Glen Grove	401	422	411	417	410	450	498	539	554	570	544	534	530	538
Henking	537	428	474	504	511	539	536	542	573	571	533	514	483	475
Hoffman	441	427	469	441	467	482	565	566	587	566	587	585	599	561
Lyon	566	425	433	447	449	447	442	456	503	495	473	469	470	479
Pleasant Ridge	455	450	463	476	444	437	450	481	500	485	512	551	545	537
Westbrook	574	444	497	559	571	570	511	546	540	527	526	517	519	488
Springman	927	687	666	640	661	681	686	748	798	822	820	850	854	866
Attea	0	693	713	751	725	717	689	682	732	796	834	878	867	895
Total	3,901	3,976	4,126	4,235	4,238	4,323	4,377	4,560	4,787	4,832	4,829	4,898	4,867	4,839

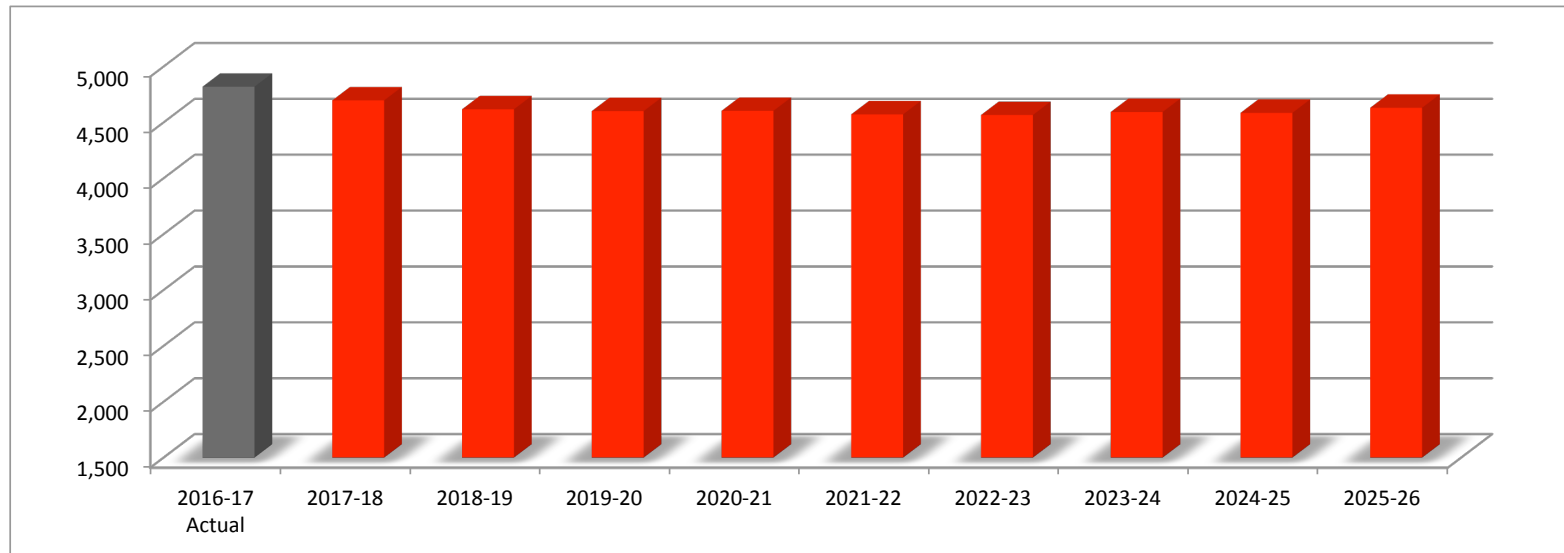
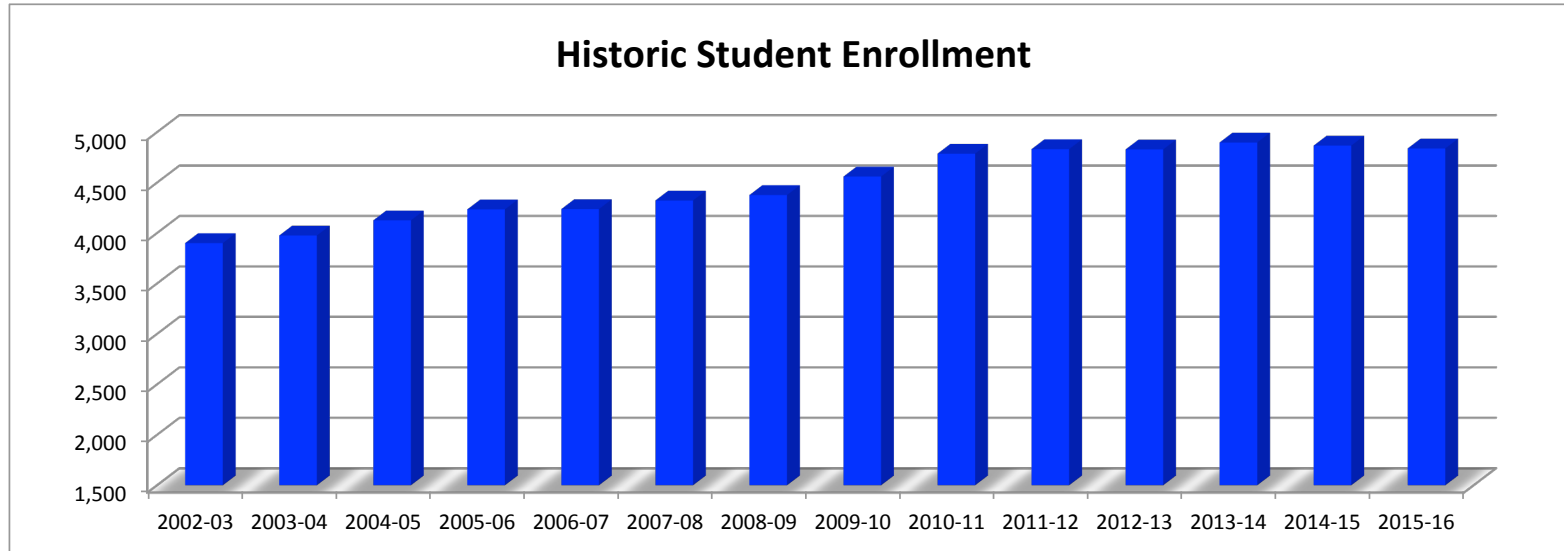
Source: Glenview School District #34

Glenview School District #34										
Projected Enrollment - Recommended										
	2016-17 Actual	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
GLG	523	482	473	462	459	446	470	471	484	473
HNK	448	430	415	435	438	450	441	442	443	443
HFM	559	528	509	469	489	471	496	498	511	500
LYN	468	471	457	478	481	495	483	486	486	486
PLR	518	543	550	553	553	536	563	565	580	567
WBR	537	525	515	530	536	547	537	538	540	539
SPR	883	896	895	882	865	851	817	830	803	846
ATT	883	822	803	792	782	776	759	763	738	777
Total	4,819	4,697	4,617	4,601	4,603	4,572	4,566	4,593	4,585	4,631

Source: DeJONG-RICHTER

Historic and Projected Student Enrollment

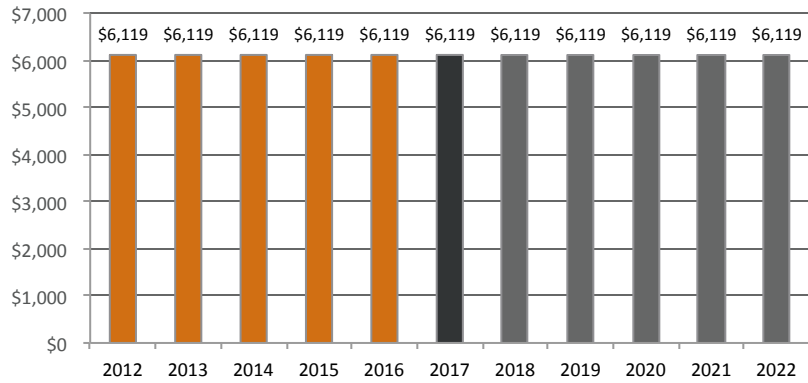
Glenview School District 34



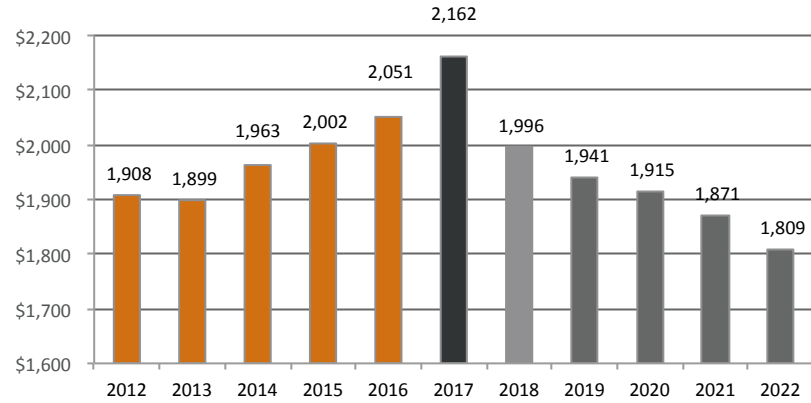
General State Aid

Glenview CCSD 34 | Base Case Scenario 2017

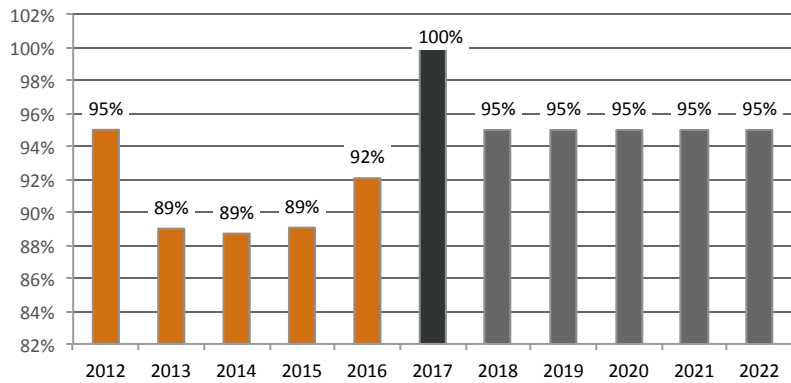
General State Aid Foundation Level



General State Aid Revenue



General State Aid Proration Percentage



Low Income Percentage

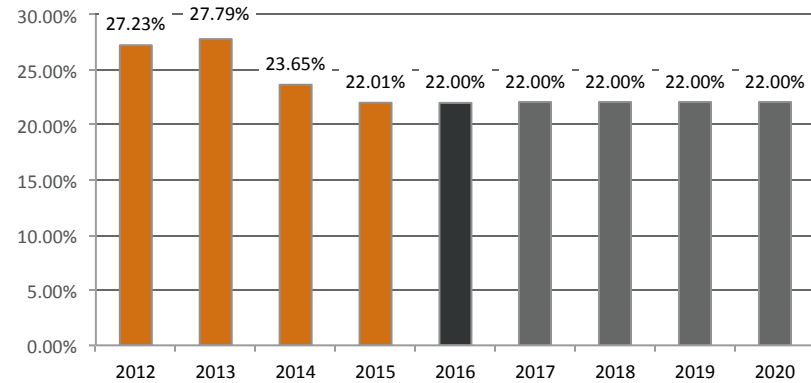


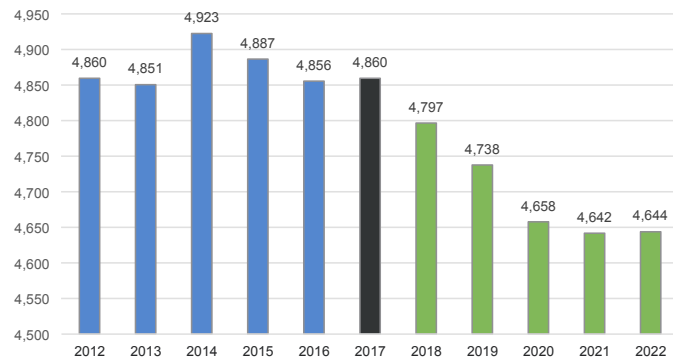
Exhibit 6

General State Aid Eligible Enrollment

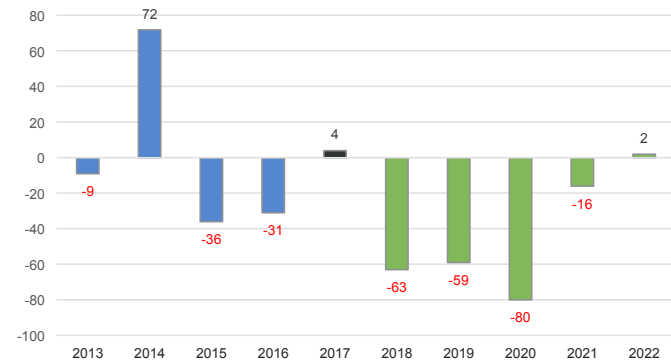
Glenview CCSD 34 | Base Case Scenario 2017

	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	ACTUAL 2016	PROJECTED 2017	PROJECTED 2018	PROJECTED 2019	PROJECTED 2020	PROJECTED 2021	PROJECTED 2022
Total Enrollment	4,860	4,851	4,923	4,887	4,856	4,860	4,797	4,738	4,658	4,642	4,644
Annual Change in Enrollment		-9	72	-36	-31	4	-63	-59	-80	-16	2
Average Daily Attendance (ADA)	4,436	4,466	4,550	4,488	4,485	4,505	4,447	4,392	4,318	4,303	4,305
ADA Percent of Enrollment	91.28%	92.07%	92.43%	91.84%	92.36%	92.70%	92.70%	92.70%	92.70%	92.70%	92.70%

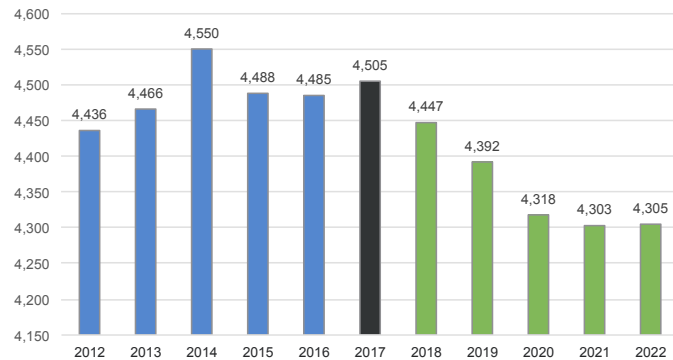
GSA Eligible Enrollment



Change in GSA Eligible Enrollment



Average Daily Attendance



ADA Percent of Total GSA Eligible Enrollment

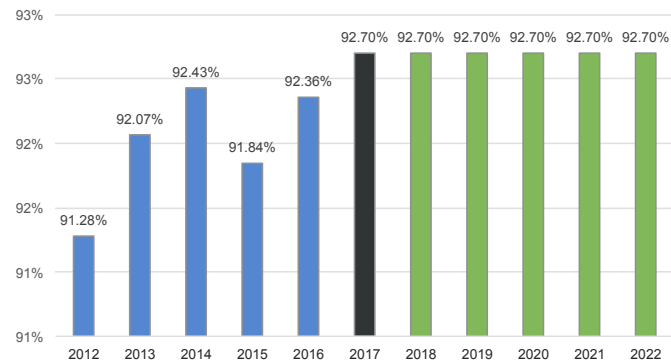


Exhibit 7

Equalized Assessed Valuation Analysis

Glenview CCSD 34 | Base Case Scenario 2017

LEVY YEAR	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	PROJECTED 2016	PROJECTED 2017	PROJECTED 2018	PROJECTED 2019	PROJECTED 2020	PROJECTED 2021
Consumer Price Index	1.50%	3.00%	1.70%	1.50%	0.80%	0.70%	2.00%	2.00%	2.00%	2.00%	2.00%
Equalized Assessed Valuation (EAV)	\$1,929,251,735	\$1,785,434,288	\$1,580,082,155	\$1,594,633,068	\$1,563,375,316	\$1,612,142,822	\$1,630,642,822	\$1,650,642,822	\$1,703,655,679	\$1,725,655,679	\$1,747,655,679
% Change in EAV		-7.45%	-11.50%	0.92%	-1.96%	3.12%	1.15%	1.23%	3.21%	1.29%	1.27%
New Growth	\$6,266,948	\$7,835,803	\$6,887,624	\$15,472,922	\$17,000,000	\$17,500,000	\$18,500,000	\$20,000,000	\$20,000,000	\$22,000,000	\$22,000,000
% of Total EAV	0.32%	0.44%	0.44%	0.97%	1.09%	1.09%	1.13%	1.21%	1.17%	1.27%	1.26%
Existing EAV		(\$151,653,250)	(\$212,239,757)	(\$922,009)	(\$48,257,752)	\$31,267,506	\$0	\$0	\$33,012,856	\$0	\$0
% of Total EAV		-7.86%	-11.89%	-0.06%	-3.03%	2.00%	0.00%	0.00%	2.00%	0.00%	0.00%
EAV per Pupil		\$367,373	\$325,723	\$323,915	\$319,905	\$331,990	\$335,523	\$344,099	\$359,573	\$370,471	\$376,488
% in EAV Per Pupil			-11.34%	-0.56%	-1.24%	3.78%	1.06%	2.56%	4.50%	3.03%	1.62%

